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SUBJ: SITREP FIVE: STEADY THE SERVICE - MISSION SUPPORT A. COMDT COGARD
WASHINGTON DC 281908Z DEC 10/ALCOAST 610/10 B. COMDT COGARD WASHINGTON DC 141828Z
APR 11/ALCOAST 171/11 C. COMDT COGARD WASHINGTON DC 301708Z SEP 11/ALCOAST 455/11

1. THIS MESSAGE MARKS THE ACHIEVEMENT OF A SIGNIFICANT MILESTONE IN THE
MODERNIZATION OF THE MISSION SUPPORT ORGANIZATION AND PROVIDES A SUMMARY OF THE
PROGRESS MADE IN THE EVOLUTION OF A KEY COMPONENT OF THE FIELD MISSION SUPPORT
STRUCTURE - THE DIRECTOR OF OPERATIONAL LOGISTICS (DOL).

2. IN OUR MISSION SUPPORT MODERNIZATION STRATEGY, I IDENTIFIED THREE ELEMENTS
CRITICAL TO THE SUCCESS OF OUR MISSION SUPPORT ORGANIZATION:
ORGANIZATION, BUSINESS RULES, AND A HUMAN CAPITAL PLAN. WE HAVE ADDRESSED
ORGANIZATION WITH BOTH MISSION SUPPORT 1.0 AND 2.0 CHANGES, INCLUDING THE
ESTABLISHMENT OF SERVICE AND LOGISTICS CENTERS, THE STAND-UP OF THE DIRECTOR OF
OPERATIONAL LOGISTICS (DOL), ESTABLISHMENT OF FORCECOM AS PART OF THE DCMS
ORGANIZATION, AND APPROVAL OF THE STANDARD BASE CONSTRUCT AND INITIATION OF BASE
STAND-UPS. WE ARE NOW DELIVERING THE SECOND ELEMENT - THE CONCEPT OF OPERATIONS
(CONOP) AND BUSINESS RULES TO SUPPORT THE FIELD SUPPORT ORGANIZATION. THIS
DOCUMENT DESCRIBES ROLES, RESPONSIBILITIES AND LIMITS OF AUTHORITY AMONG ALL
LEVELS WITHIN DCMS WITH AN EMPHASIS ON THE RELATIONSHIPS BETWEEN BASES AND THE
SIX LOGISTICS AND SERVICE CENTERS. THE CONOP PROVIDES BUSINESS RULES THAT DEFINE
HOW THE VARIOUS COMPONENTS OF THE MISSION SUPPORT ORGANIZATION WORK TOGETHER TO
DELIVER OPERATIONAL READINESS. IT IS AVAILABLE ON THE DCMS UNIT PAGE ON CG
PORTAL AT [HTTPS://CGPORTAL.USCG.MIL/CTL/IKP9QW](https://CGPORTAL.USCG.MIL/CTL/IKP9QW) . WE CONTINUE TO DEVELOP THE
THIRD ELEMENT. WE WILL BE PROMULGATING A HUMAN CAPITAL STRATEGIC PLAN AND CAREER
GUIDEBOOKS IN THE COMING MONTHS.

3. I AM ALSO PLEASED TO HIGHLIGHT THE RECENT SUCCESSES AND INITIATIVES OF THE
DIRECTOR OF OPERATIONAL LOGISTICS (DOL). REFS A THROUGH C DOCUMENT THE INITIAL
DOL STANDUP TOGETHER WITH THE ESTABLISHMENT OF BASES SEATTLE AND MIAMI BEACH,
POINTS OF CONTACT, AND THE WAY AHEAD FOR THE DOL. THE DOL HAS RECENTLY
ESTABLISHED INTERIM OPERATING CAPABILITY IN NORFOLK, PORTSMOUTH, ALAMEDA, AND
WASHINGTON DC. THE DOL IS NOW INTEGRATED WITH OUR OPERATIONAL PARTNERS.

4. DOL-3, THE OFFICE OF BASE OPERATIONS, PROVIDES COMMAND, CONTROL AND
OPERATIONAL COORDINATION OF BASES. DOL-3 ENSURES THE BASES EXECUTE THEIR ASSIGNED
MISSION SETS AS DIRECTED BY EACH LOGISTICS AND SERVICE CENTER. I HAVE RECEIVED
APPROVAL FROM THE VICE COMMANDANT FOR THE STANDUP AND COMMISSIONING OF THE
REMAINING PHASE ONE BASES UTILIZING A STANDARD BASE CONSTRUCT AND FUNCTIONAL
STATEMENTS.

A. THE DOL-3 WAY AHEAD INCLUDES ESTABLISHMENT OF THE REMAINING 11 PHASE-ONE
BASES. ELIZABETH CITY, PORTSMOUTH, NEW ORLEANS (WITH ST.
LOUIS AS A BASE DETACHMENT), CLEVELAND, AND HONOLULU ARE ALL IN THE FINAL STAGES
OF REVIEW AT CGHQ. DOL-3 IS ACTIVELY ENGAGING OUR UNION PARTNERS THROUGH
PREDECISIONAL BRIEFINGS. THE DOL-3 STAFF CONTINUES TO WORK ON FINALIZING BASES
BOSTON, ALAMEDA, LA/LB (SAN PEDRO), NATIONAL CAPITAL REGION, KODIAK, AND
KETCHIKAN WITH PLANS TO HAVE ALL BASES STOOD UP BY THIRD QUARTER OF FY12.

B. ON 01JUL11, DOL-31 WAS ESTABLISHED AS THE RESERVE FORCES READINESS
DIVISION SOLELY DEDICATED TO SUPPORTING APPROXIMATELY 1,000 SELECTED RESERVISTS

(SELRES) ASSIGNED WITHIN THE MISSION SUPPORT ORGANIZATION. DOL-31 WILL SERVE AS THE RESERVE TOUCH-POINT WITHIN DCMS, ADDRESSING RESERVE-SPECIFIC READINESS CONCERNS AND GENERAL ADMINISTRATIVE ISSUES. DURING THE INITIAL OPERATING CAPABILITY PHASE, DOL-31 WILL FOCUS ON STREAMLINING SELRES TRAINING AND COMPETENCY ISSUES, OPTIMAL EMPLOYMENT OF ALL SELRES BILLETS IN THEIR PORTFOLIO, AND ASSUMING THE RESPONSIBILITIES OF READINESS MONITORING. WHILE THE DOL BUILDS TO FOC, DOL-31 AND DISTRICT RFRS STAFFS WILL COLLABORATIVELY SUPPORT RESERVISTS ASSIGNED TO DCMS AND HEADQUARTERS. DISTRICT (DXR) STAFFS WILL CONTINUE TO PROVIDE INACTIVE DUTY FOR TRAINING (IDT) BERTHING, DIRECT ACCESS ORDERS GENERATION, AND AFC-90 FUNDS MANAGEMENT FOR ALL RESERVISTS ASSIGNED WITHIN THEIR AOR. A MANPOWER REQUIREMENTS ANALYSIS NOW UNDERWAY WILL DETERMINE THE STAFF AND RESOURCES NEEDED TO SUSTAIN THESE IMPORTANT READINESS SUPPORT FUNCTIONS.

C. DOL-3 COMPLIANCE STAFF HAS WORKED WITH COMDT (CG-44) TO ACCEPT THE RESPONSIBILITY FOR LOGISTICS COMPLIANCE INSPECTION (LCI) PROGRAM SCHEDULING AND NOTIFICATIONS, CONDUCTING THE ACTUAL INSPECTIONS, AND PRODUCING THE RESULTING REPORTS. DOL-3 DEVELOPED THE FY12 INSPECTION SCHEDULE FOR THE LCI PROGRAM AND IT CAN BE FOUND ON THE DOL-3 COMPLIANCE PAGE IN CG PORTAL AT [HTTPS://CGPORTAL.USCG.MIL/CTL/1J900VI](https://CGPORTAL.USCG.MIL/CTL/1J900VI). IN ADDITION, DOL-3 IS WORKING WITH FORCECOM AND THE LOGISTICS AND SERVICE CENTERS TO REVIEW OTHER INSPECTION PROGRAMS TO DETERMINE THE POTENTIAL TO MERGE, CONSOLIDATE OR COORDINATE INSPECTIONS INTO A HOLISTIC MISSION SUPPORT COMPLIANCE PROGRAM. THE GOAL IS MINIMALLY INTRUSIVE PROCESS VERIFICATION.

5. DOL-4, THE OFFICE OF CONTINGENCY AND DEPLOYABLE LOGISTICS, EXECUTES THE 24X7 DCMS WATCH AND IS RESPONSIBLE FOR LOGISTICS PLANNING AND SUPPORT OF CONTINGENCY OPERATIONS. FUNCTIONS FORMERLY PERFORMED BY DCMS-53 HAVE FULLY TRANSFERRED TO THE DOL-4 OFFICE. THE DCMS WATCH HAS ESTABLISHED A NEW E-MAIL ADDRESS IN GLOBAL AS D05-SMB-DCMS-WATCH(AT)USCG.MIL AND USES THE DOL MSG PLAD OF COGARD DOL NORFOLK VA. THE DCMS WATCH PHONE NUMBER REMAINS THE SAME, (757) 398-6765. DOL-4 HAS DEMONSTRATED INITIAL SUCCESS IN COORDINATING MISSION SUPPORT EFFORTS DURING HURRICANE IRENE, WHICH IMPACTED THREE DISTRICTS AND ALL THE STATES ALONG THE EAST COAST, AS WELL AS THE FOLLOW-ON EFFORTS IN RESPONSE TO THE DESTRUCTION LEFT IN ITS PATH.

DOL-4 CONTINUES TO WORK ON ESTABLISHMENT OF A DEPLOYABLE BASE (LOGISTICS SUPPORT ELEMENT) CONCEPT WITH THE ULTIMATE GOAL OF FURTHER ENHANCING LOGISTICS SUPPORT IN FUTURE RESPONSE EFFORTS.

6. WITH THE MAJORITY OF THE STAFF ON BOARD, DOL HAS MOVED TO THE 11TH FLOOR OF THE MAIN STREET TOWER BUILDING IN DOWNTOWN NORFOLK AND HAS ESTABLISHED NEW PHONE NUMBERS. A LIST OF THE KEY PERSONNEL IS PROVIDED BELOW AND A FULL LISTING OF THE DOL CONTACTS CAN BE FOUND AT THE DOL CG PORTAL SITE [HTTPS://CGPORTAL.USCG.MIL/CTL/C20BDA](https://CGPORTAL.USCG.MIL/CTL/C20BDA) UNDER ADDITIONAL INFORMATION.

DOL KEY POCS:

DOL	RDML RICK GROMLICH	(757) 628-4431
DOL (DEPUTY)	CAPT MARK CARMEL	(757) 628-4433
DOL (SENIOR RESERVE OFFICER)		
	CAPT ROBERT CARMACK	(757) 628-4488
DOL (CMC)	MCPO KEVIN ISHERWOOD (INTERIM)	(202) 372-4540
DOL (ADMIN)	MS. CHERYL BAUR	(757) 628-4488
DOL-3	OFFICE OF BASE OPERATIONS	
	MR. STEVE SABELLICO	(757) 628-4487
	COMPLIANCE	
	MS. DEBORAH THOMPSON	(757) 628-4866

DOL-31 RESERVE FORCES READINESS DIVISION
CDR ANDY SHEFFIELD (510) 437-3231
DOL-4 OFFICE OF CONTINGENCY AND DEPLOYABLE LOGISTICS
CDR BRENDA KERR (757) 628-4291
DOL-41 DCMS WATCH (757) 398-6765
DOL-42 LOGISTICS MANAGEMENT DIVISION (LANT)
LCDR ROBERT MOORHOUSE (757) 628-4869
CBRNE
MR. MATTHEW MARTIN (757) 628-4856
DOL-43 LOGISTICS MANAGEMENT DIVISION (PAC)
CDR BRIAN HIGGINS (510) 437-5865

7. THE DOL CONTINUES TO MOVE TOWARD FULL OPERATING CAPABILITY WHILE UNITING OUR LOGISTICS ELEMENTS UNDER THE BASE CONSTRUCT AND OPTIMIZING MISSION SUPPORT TO OUR OPERATIONAL PARTNERS. DURING STEADY STATE OR CONTINGENCY OPERATIONS, THE DOL WILL ENHANCE COORDINATION AND COMMUNICATION WITH KEY OPERATIONAL COMMANDERS RESULTING IN OPTIMAL MISSION EXECUTION ACROSS OUR SERVICE MISSION SETS AND THEATERS OF OPERATION.

8. VADM J. P. CURRIER, DEPUTY COMMANDANT FOR MISSION SUPPORT, SENDS.

9. INTERNET RELEASE AUTHORIZED.

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