



1401  
NOV 10 2011

## MEMORANDUM

From: ~~R. R. Rodriguez, CAPT~~  
CG PSC (opm)

To: James M. Cash, CAPT

Subj: PRECEPT CONVENING A SELECTION BOARD TO RECOMMEND OFFICERS OF  
THE COAST GUARD ON THE ACTIVE DUTY PROMOTION LIST FOR  
PROMOTION TO THE GRADE OF LIEUTENANT (JUNIOR GRADE)

Ref: (a) Section 251, Title 14, U.S. Code  
(b) Officer Promotions, Accessions, Evaluations and Promotions, COMDTINST  
M1000.3

1. Pursuant to the authority provided by references (a) and (b), a Selection Board is appointed consisting of yourself as President and the following members:

CDR Kurt A. Clarke, USCG - Member  
LCDR Jo' Andrew D. Cousins, USCG - Member  
LCDR Anna K. Hopkins, USCG - Member  
LCDR Nicole D. Rodriguez, USCG - Member  
LT Peter K. Hahn, USCG - Member  
LT Reuben C. James, USCGR - Member

LTJG Emily T. S. Kerhrt, USCG - Non-voting Recorder

2. The Board shall convene at 0830, 16 November 2011, in suite 501, Coast Guard Personnel Service Center, or as soon thereafter as practicable, for the purpose of considering all officers in the grade of ensign who are eligible for consideration for promotion to the grade of lieutenant (junior grade) in the Coast Guard. Members of the Board shall swear or affirm that they will, without prejudice or partiality, and having in view both the special fitness of officers and the efficiency of the Coast Guard, perform the duties imposed upon them.

3. There is hereby established a promotion zone of 65 ensigns on the Active Duty Promotion List consisting of the most senior officer in the grade of ensign; namely, ENS Casey J. Gilmore, USCGR, and those 64 officers junior thereto who have not been previously included in a promotion zone, through and including ENS Anne E. Jefferson, USCG. There are no officers above the zone and no eligible officers below the zone. The names and records of all officers to

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be considered for promotion shall be furnished to the Board. If found fully qualified, all of the officers may be recommended for promotion.

4. Prior to the date the Board submits its report, the Commander, Coast Guard Personnel Service Center, is authorized to delete the name of any officer whose name is removed from the Active Duty Promotion List for any reason. In the event any officer in the promotion zone established herein is removed prior to the date the Board submits its report, the Commander, Coast Guard Personnel Service Center will provide additional instructions. Any communications to the Board by any officer under consideration will be transmitted under separate cover.

5. The Board shall refer to the provisions of Sections 3.A, 6.A, and 6.B of reference (b) and the enclosed Commandant's Guidance to PY12 Officer Selection Boards in your development of criteria for determining the officers recommended for selection. Section 6.A.3 of reference (b) provides four factors to consider in developing your criteria: performance, professionalism, leadership, and education.

6. You should emphasize to the members of the Board the importance of their obligation to confine themselves to facts of record and not predicate judgments on rumor or hearsay. At the end of your deliberations, all members must be able to say that the officers recommended for promotion are, in the opinion of at least a majority of the members if the board has five members, or in the opinion of at least two-thirds of the members if the board has more than five members, are fully qualified to carry out the duties and responsibilities of the grade for which they are selected.

7. The Board shall submit a report in writing signed by all members of the Board. Except for the report of this Board, the proceedings of the Board shall not be disclosed to any person not a member of the Board. You will direct the members of the Board that their recommendations shall be kept confidential until the Secretary approves the report on behalf of the President, and the names of officers selected for promotion are released to the Service at large.

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Enclosure: Commandant's Guidance to PY12 Officer Selection Boards