

MODERNIZATION

The Coast Guard Modernization will build on the Service's current strengths, while capitalizing on today's technologies and best practices to produce an organizational construct and business processes which position the Coast Guard for operational excellence and sustainable mission execution in the 21st century. In short, the Modernization will make the Coast Guard "ready today while preparing for tomorrow."

The modernization will standardize procedures and shift the Coast Guard to a functions-based command structure to make the Service more:

- Agile
- Flexible
- Responsive

The Coast Guard Modernization will transform financial management systems, and realign and establish four major organizational elements at Headquarters and in the Field:

Deputy Commandant for Operations (DCO)

- Is responsible for aligning operational plans, policy and resources; enables horizontal and vertical integration across the 11 missions.

Deputy Commandant for Mission Support (DCMS)

- Unifies logistics support to enable life-cycle management of assets from acquisition to decommission and establishes a responsive Human Resources system.

Operations Command (OPCOM)

- Produces a centralized, functionally based command and control structure; with ultimate responsibility for Coast Guard mission execution.

Force Readiness Command (FORCECOM)

- Enhances readiness using enterprise-wide analysis and standardized doctrine, training and TTP to best allocate forces for sustainable mission execution.

The Coast Guard Modernization forms the framework for a natural progression of the Service to a modern, forward-thinking, change-centric organization; ultimately positioning the Coast Guard for sustainable mission execution and for carrying out its number one priority -- keeping America safe and secure.

Deputy Commandant for Mission Support



Five Logistics Centers

- Surface Forces Logistics Center (SFLC)
- Aviation Logistics Center (ALC)
- Shore Infrastructure Logistics Center (SILC)
- C4IT Service Center (C4IT SC)
- Personnel Service Center (PSC)



Responsibilities

- 24/7 product line support
- Asset configuration and life-cycle management
- Funding oversight and execution
- Technical authority for assets

Vice Admiral Clifford I. Pearson
Lead, DCMS Modernization Effort

For More Information

- See the Modernization section on CG Central, or visit www.uscg.mil/modernization.

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United States Coast Guard



Deputy Commandant for Mission Support (DCMS)

*All People
All Platforms
All Systems
All Missions
Always Supported*



READY ASSETS

Deputy Commandant for Mission Support

Mission

DCMS will enhance the Coast Guard's Mission Execution and advance Coast Guard's Maritime Strategy by fostering a professional workforce capable of delivering "Best In Class" capabilities that maximize Coast Guard readiness.

Vision

All people, all platforms, all systems, and all missions always supported.

The Deputy Commandant for Mission Support (DCMS) will for the first time centralize responsibility for all facets of workforce and life-cycle management from acquisition through decommission of assets, including personnel, ships, planes, buildings and information technology.

Logistics and support services will be centrally managed through the DCMS centers and product lines, but regionally executed through detachments of each logistics or service center, reinforcing a uniform delivery of services.



Mission Support Command will provide a tight relationship with product lines offering our people in the field one place to call for all the support they need.

We'll ensure total visibility of all of our assets and spares, so that operators on a cutter stationed in the Bering Sea can receive a replacement part from Charleston, SC to get it back in service sooner.

*"We need a more flexible, agile, change-centric Coast Guard that thinks differently about itself and its environment and can incrementally adapt rather than wait until we have an overwhelming cause for action."
-- Commandant Thad Allen*

DCMS Will...

Transform our logistics support delivery to a modern business model responsible for life-cycle management of all assets.

Serve as technical authority for all aeronautical, naval, shore facility, information technology, logistics human resource systems, architectures and environmental management.

Create policy concerning the operation and maintenance of Logistics Centers, including: Surface Forces, Aviation, Shore Infrastructure and Information Technology; and the Personnel Command.

Establish standardized processes, efficient governance and internal efficiencies, while eliminating external confusion regarding responsibility and accountability of our logistics and acquisition processes.

Eliminate duplicate business processes, which yield inconsistent and inefficient logistical support to our operators.

Establish coherent and integrated information systems throughout the organization at the tactical level and the strategic enterprise level.

Provide a Human Resource system that is flexible and responsive to dynamic personnel requirements.



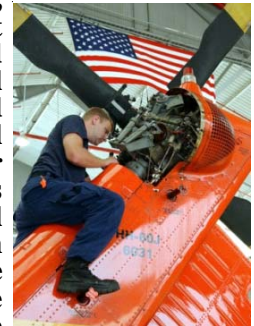
DCMS Organizational Overview

DCMS's four directorates will work in unison through product line management to give field operators streamlined access to the tools they need for mission execution. A unified logistics system will be based upon a bi-level business model consisting of depot and unit-levels throughout the Coast Guard.

- CG-1:** Human Resources
- CG-4:** Engineering & Logistics
- CG-6:** Chief Information Officer/C4IT
- CG-9:** Acquisition

LOGISTICS CENTERS

DCMS and its four directorates will coordinate the planning, policy and budget for five logistics centers offering field operators 24/7, single point of contact support for product lines. Products and services such as parts, depot level maintenance, special tools and test equipment, and technical documentation will be paid for and delivered by the Logistics Center to the unit. Operational units will continue to perform organizational maintenance using standardized maintenance procedures. Support above the organizational level will be pushed to units by Logistics Centers and Service Centers.



Five Logistics Centers:

1. Surface Forces Logistics Center (SFLC)
2. Aviation Logistics Center (ALC)
3. Shore Infrastructure Logistics Center (SILC)
4. C4IT Service Center (C4IT SC)
5. Personnel Service Center (PSC)

Responsibilities:

- 24/7 product line support
- Asset configuration and life-cycle management
- Funding oversight and execution
- Technical authority for assets

The Asset Project Office (APO) will be a clearinghouse for enrolling assets into the new product line support model. It will:

- Deliver a complete "system" capability
- Determine and manage asset lifecycle costs
- Develop and implement integrated logistics support for assets