

Appendix C
Public Support

NOTICE

The information contained in this Appendix was developed strictly for the purpose of evaluating the environmental impacts associated with the Ambassador Bridge Enhancement Project and responding to the regulatory requirements applicable to this proposal. Use of this information for other purposes is not intended, and any such use is at the risk of the user.

VOLKSWAGEN of America, Inc.

Auburn Hills, MI. April, 3rd 2006

Governor Jennifer M. Granholm

Office of the Governor
111 South Capitol Avenue
2nd Floor – Romney Building
P.O. Box 30013
Lansing, MI 48909

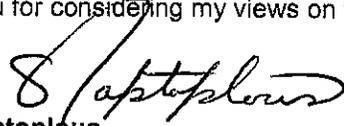
On behalf of Volkswagen, I have monitored the so-called BiNational Study and the efforts to improve the crossing between Detroit and Windsor. I want to applaud the Ambassador Bridge management team for the implementation of the prompt, efficient expansion of inspection facilities on both sides of the bridge, as those initiatives address the actual challenges for automotive shippers.

Much has been written about the need for additional capacity and new crossings proposed for this corridor. Unfortunately, the most fundamental impediment to efficient cross border transportation has little to do with the actual border, but rather the inefficient local roadway connections in Windsor. While multiple road alternatives exist on the Detroit side of the river, Windsor's access to the border has never been accomplished. In this regard, I commend the Michigan Department of Transportation (MDOT) for the commitment to improving mobility with the Ambassador Bridge Gateway that is currently underway. I urge you to call upon Canadian officials to match Michigan's investment in infrastructure connecting the current border to major highways.

In addition, my concern about the border is that long-range efforts like the BiNational Study create delays in the *immediate* necessary improvements at the border by other agencies beyond MDOT's influence. From my vantage point of Customs facilities, technology and resources at the Ambassador Bridge is of the utmost need. I am aware of the plan for an additional span at the Ambassador Bridge for the long-term business confidence issues regarding the border and the immediate plans for additional inspections. I support these initiatives and ask that you ensure the BiNational Studies do not become a scapegoat for progress in this regards.

Thank you for considering my views on these important border issues.

Sincerely,



Chris Raptoplous

Manager Production Purchasing and Mexico Logistics
3800 Hamlin Road
Auburn Hills, MI 48326
Phone: (248) 754-4646
chris.raptoplous@vw.com

Cc: Mohamed Algurabi, Michigan Department of Transportation
Dan Stamper, Ambassador Bridge



Ontario
Trucking
Association

Toronto, Ontario
M9W 1H8
Phone (416) 249-7401
Fax 1 (866) 713-4188
Email Address: info@onttruck.org
Internet Address: www.onttruck.org

Sent By Fax: 1 (586) 755-8924

April 17, 2006

Dan Stamper
President
Detroit International Bridge Company
P.O. Box 32666
Detroit, Michigan 48232

Dear Mr. Stamper:

Thank you for taking the time to keep me apprised of the ongoing efforts of the Ambassador Bridge to make improvements to your facility in order to ensure the continued safe, secure and efficient flow of legitimate goods and people across the Windsor-Detroit border. As you know, the Ontario Trucking Association continues to support the work of the Detroit River International Crossing (DRIC) process and we remain strong proponents of the need for a new crossing in the Windsor-Detroit area.

However, we have also long supported the view that no matter what the DRIC process finally recommends, or when that recommendation actually results in a new crossing being constructed, the Ambassador Bridge will always remain a key part of the border infrastructure mix in the region. In short, we see a new crossing as supplementing the capacity of the Ambassador Bridge, not supplanting it.

Further, as I have said many times publicly, the often difficult history of infrastructure construction in the province does not give much reason for hope that a new crossing can be built in the near future – at least within what the trade community would deem to be reasonable and warranted. At best the DRIC process will result in a new crossing by 2013. But while I have no doubt that DRIC will meet its target of having a report done by 2007, I do remain concerned that political factors could delay actual construction well beyond the 2013 target date. I very much hope that I am proven wrong, but I think it is only prudent to be aware of the risk of delay and proceed on the assumption that the Ambassador Bridge will remain the main border crossing infrastructure in the region for some time to come. I further understand that work is needed on the existing span of the Ambassador Bridge.

I am therefore very pleased to offer OTA's support for your endeavours to increase the capacity and efficiency of the Ambassador Bridge, which include improvements to the plazas on both the Canadian and US side (particularly the increased number of inspection booths); to improve the connections to I-75 and the adjacent freeway system; and to add a second span. These measures would all contribute to the smooth flow of the legitimate trade between Canada and the US which is essential to the economic prosperity of both of our countries, and I see no reason why they should not be allowed to proceed in as timely a manner as possible.

Sincerely,

A handwritten signature in black ink that reads "David H. Bradley".

David H. Bradley
President

DHB/km



NORTH AMERICA'S SUPERCORRIDOR COALITION, INC.

901 Main Street / Suite 4400 / Dallas, Texas 75202
(214) 744-1042 / Fax (214) 744-1043
www.nascocorridor.com

April 17, 2006

Mr. Dan Stamper
President
Detroit International Bridge Company
P.O. Box 32666
Detroit, Michigan 48232

Dear Mr. Stamper:

I recently received your letter dated April 10, 2006, regarding the further improvements to the Ambassador Bridge you are undertaking to ensure the security and free flow of legitimate goods and people across the US / Canadian border. I am writing to applaud your efforts and offer NASCO's full support of your planned infrastructure improvements and expansion.

As you are aware, NASCO is a non-profit organization, founded in 1994, dedicated to developing the world's first international, integrated and secure, multi-modal transportation system along the NASCO Corridor to improve both the trade competitiveness and quality of life in North America, as well as developing the contacts necessary to build solid trading relationships between the three NAFTA nations. NASCO's membership includes public and private sector entities along the Corridor in Canada, the United States and Mexico. Our headquarters is currently located in Dallas, Texas.

The NASCO Corridor encompasses Interstate Highways 35, 29 and 94, and the significant connectors to those highways in the United States, Canada and Mexico. The Corridor directly impacts the continental trade flow of North America. Membership includes public and private sector entities along the Corridor in Canada, the United States and Mexico.

From the largest border crossing in North America (The Ambassador Bridge in Detroit, Michigan and Windsor, Canada), to the second largest border crossing of Laredo, Texas and Nuevo Laredo, Mexico, extending to the deep water Ports of Manzanillo and Lazaro Cardenas, Mexico and to Manitoba, Canada, our tri-national NASCO membership truly reflects the international scope of the Corridor and the continental trade flow.

The infrastructure expansion and improvements to the plaza facilities on both sides of the Ambassador Bridge, as well as the planned construction of the second span of the Bridge connecting Detroit and Windsor, are vital improvements that benefit not only the Detroit / Windsor area, but the entire NASCO Corridor as a whole. The time and money you are

RECO APR 21 2006

investing as a private sector company will impact the movement of people and goods throughout North America in a very positive way, and you should be commended for your efforts.

NASCO supports your efforts, and we look forward to assisting you in any way possible. Please feel free to contact me any time at (214) 744-1042. Again, on behalf of NASCO and our membership, thank you for your continued efforts and dedication to improving trade and transportation throughout North America. I look forward to seeing you again soon.

Sincerely,

A handwritten signature in cursive script, appearing to read "Tiffany Melvin".

Tiffany Melvin
Executive Director
NASCO

April 19, 2006

Dear :

The biweekly meetings that we have been attending at the Howard Street office of the Ambassador Bridge are becoming increasingly important to all of us in the neighborhood of the bridge. For example:

- Their plans for the Gateway Project that will expand the existing plaza and limit trucks to direct interstate-bridge movements is moving toward construction.
- The Bridge announced plans to create a greatly expanded International Center south of Fort Street to accommodate future growth in the facilities of border inspectors.
- Plans to relocate Fort Street south of the proposed International Center and to connect it with the plans of the west Greenway Project are being described and discussed.
- The Bridge Company has engaged a planning consultant to help with these plans and this consultant will be meeting with our group over the next few months to make sure that any changes reflect the needs and wishes of the community.
- The Bridge Company is moving forward quickly on their plans for a new bridge adjacent to the Ambassador Bridge.

At these meetings the Bridge Company is committed to making the earliest announcement of their plans and this is our chance to ask questions, offer criticism, and make recommendations.

With all of this occurring we need the broadest possible participation in these biweekly meetings. The service agencies of the community need to hear the plans and express their concerns and needs. Please make plans to be represented at the future meetings. Our next meeting will be on Wednesday, may 3 at 10:30 a.m. at the offices of DJBC at 2000 Howard Street. Following meetings will be held every two weeks on Wednesdays at 10:30 a.m. at Howard Street.

In addition to these biweekly meetings we will initiate an evening meeting every fourth week to permit local residents whose schedules do not permit them to attend the Wednesday meetings to have a voice in the process.

Looking forward to seeing you here.

Arturo Martinez
Stan Benavides
Angel Rey
Bela Causa
Carlos J. Cortez
Arifin
Paul
Shannon Black

Lillian A. McCoy
J. Col



De V. H. Cordoba R.

April 28, 2006

Mr. Dan Stamper, President
Detroit International Bridge Company
P. O. Box 32666
Detroit, MI 48232

Dear Dan,

I want you to know that I, and the organization that I represent, appreciate the opportunity that you provide for us to work closely with you and your staff in planning for the future of the Ambassador Bridge in Southwest Detroit.

We support your plans to move the truck inspection plaza south of Fort Street and away from the residential area and historic Ste. Anne's Church. We have welcomed the chance to provide input into the way the planned plaza will look and we look forward to working with your consultants on this project in the coming weeks.

We are also supportive of your plans to build a new bridge next to the existing Ambassador Bridge. We all know that the old bridge does not have an unlimited life span and we appreciate your willingness to invest private dollars to keep international traffic.

Finally, and most importantly, we want to thank you for your efforts in creating jobs in Detroit, and especially in Southwest Detroit. I understand that your investments have created more than 500 jobs in the past two years and that your plans for the area south of Fort Street around the Port of Detroit are projected to produce many more local jobs in the future. Nothing is more important to those of us who invest our time in trying to improve the quality of life in this area.

Sincerely,

Victor Cordoba
Yvonne Cordoba

MICHIGAN CROSSOVER BASKETBALL CLUB
P.O. BOX 32541
DETROIT, MI 48232-0541
(313) 278-0060

April 28, 2006

Mr. Dan Stamper, President
Detroit International Bridge Company
P. O. Box 32666
Detroit, MI 48232

Dear Dan,

Michigan Crossover Basketball Club would like you to know that they appreciate the opportunities that you have provide for them to work closely with you and your staff in planning for the future of the Community and the Ambassador Bridge in Southwest Detroit.

They are interested in hearing more about moving the truck inspection plaza south of Fort Street and away from the residential area and historic Ste. Anne's Church. The club welcomes the chance to provide input into the way the planned plaza will look. And they look forward to working with your consultants on this project, in the coming weeks.

Michigan Crossover likes the idea of possibly having a new bridge next to the existing Ambassador Bridge. We all know that the old bridge does not have an unlimited life span and we appreciate your willingness to invest private dollars to keep international traffic.

Finally, and most importantly, we want to thank you for your efforts in helping the community and underprivileged children in the area and also creating jobs in Detroit, and especially in Southwest Detroit. The club understands that your investments have helped over 100 student-athletes reach there goals and help establish more than 500 jobs in the past two years and that your plans for the area south of Fort Street around the Port of Detroit are projected to produce many more opportunities for children and local jobs in the future. Nothing is more important to those of us who invest our time in trying to improve the quality of life in this area.

Sincerely,

Michigan Crossover Basketball Club



9215 Michigan Avenue
Detroit, MI 48210
(313) 945-5200
Fax (313) 945-1566

April 28, 2006

Main Office

9301 Michigan Avenue
Detroit, MI 48210
(313) 846-2240
Fax (313) 846-2247

Mr. Dan Stamper, President
Detroit International Bridge Company
P. O. Box 32666
Detroit, MI 48232

Additional Office

5 Fort St., Suite LL-100
Detroit, MI 48226
(313) 962-8200
Fax (313) 962-8203

Dear Dan:

I am writing to express my appreciation for the opportunity for SER Metro-Detroit and other community organizations and residents to work closely with you and your staff in the planning process relative to the future of the Ambassador Bridge in Southwest Detroit.

We support your plans to move the truck inspection plaza south of Fort Street and away from the residential area and historic Ste. Anne's Church. We have welcomed the chance to provide input into the way the plaza will look and look forward to working with your consultants on this project in the coming weeks.

We are also supportive of your plans to build a new bridge next to the existing Ambassador Bridge. We all know that the old bridge does not have an unlimited life span and we appreciate your willingness to invest private dollars to keep international traffic coming into our city.

Finally, and most importantly, we want to thank you for your efforts in creating jobs in Detroit, and especially in Southwest Detroit. I understand that your investments have created more than 500 jobs in the past two years and that your plans for the area south of Fort Street around the Port of Detroit are projected to produce many more local jobs in the future. I am hopeful that you utilize SER Metro Detroit's services to meet your workforce needs, including on-the-job training which covers up to 50% of employees' salaries for extraordinary costs of training. For those of us who invest our time and energy into enhancing the quality of life of community residents, there is nothing more important than gainful employment.

Do not hesitate to contact me should you require our services or if we can be of any assistance to you in the future.

Sincerely,

Eva G. Dewaelsche
Eva Garza Dewaelsche
President



Webster Elementary
1450 25th
Detroit, Michigan 48221
313 849-3709
313 849-4684

April 28, 2006

Mr. Dan Stamper, President
Detroit International Bridge Company
P. O. Box 32666
Detroit, MI 48232

Dear Dan,

I want you to know that I, and the organization that I represent, appreciate the opportunity that you provide for us to work closely with you and your staff in planning for the future of the Ambassador Bridge in Southwest Detroit.

We support your plans to move the truck inspection plaza south of Fort Street and away from the residential area and historic Ste. Anne's Church. We have welcomed the chance to provide input into the way the planned plaza will look and we look forward to working with your consultants on this project in the coming weeks.

We are also supportive of your plans to build a new bridge next to the existing Ambassador Bridge. We all know that the old bridge does not have an unlimited life span and we appreciate your willingness to invest private dollars to keep international traffic.

Finally, and most importantly, we want to thank you for your efforts in creating jobs in Detroit, and especially in Southwest Detroit. I understand that your investments have created more than 500 jobs in the past two years and that your plans for the area south of Fort Street around the Port of Detroit are projected to produce many more local jobs in the future. Nothing is more important to those of us who invest our time in trying to improve the quality of life in this area.

Sincerely,



Cynthia Williams
Project Director/Counselor
Webster Elementary School



**"Making A Difference
In The Community"**

1211 Trumbull
Detroit, MI 48216

Phone: 313.967.4880
Fax: 313.967.4884
TDD: 1.800.649.3777

Website: www.dhdc1.org

Chairperson

Hector Cruz
Harness, Dickey & Pierce, PLC

Founder & Executive Director
Angela G. Reyes, MPH

Detroit Hispanic Development Corporation is an equal opportunity employer/program. Auxiliary aids and services are available upon request to individuals with disabilities.

Funded in part by the MI Department of Labor & Economic Growth Career Development, Detroit Department of Health and Wellness Promotion and the Detroit Workforce Development Department. Affiliate of NCLR and CARF accredited.

**MICHIGAN
WORKS!**

NCLR



April 28, 2006

Mr. Dan Stamper, President
Detroit International Bridge Company
P. O. Box 32666
Detroit, MI 48232

Dear Dan,

I, Angela Reyes, on behalf of the Detroit Hispanic Development Corporation, value the opportunity that was provided to us to work closely with you and your staff in planning for the future of the Ambassador Bridge in Southwest Detroit.

As stakeholders in the community of Southwest Detroit, I am pleased to be part and provide input on the planned projects of the Ambassador Bridge. We support your plans to move the truck inspection plaza south of Fort Street and away from the residential area and historic Ste. Anne's Church. We are also supportive of your plans to build a new bridge next to the existing Ambassador Bridge. The Detroit Hispanic Development Corporation and other organizations like ours are dedicated to improving the quality of life in Southwest Detroit; the welcome extended to us to be part of the planning process assures us that we have protected the quality of life in the Southwest Detroit area.

We look forward to working with your consultants on this project in the coming weeks. The investments of the Ambassador Bridge have created more than 500 jobs in Southwest Detroit in the past two years and your plans for the area south of Fort Street around the Port of Detroit are projected to produce many more local jobs in the future.

Sincerely,

Angela Reyes, MPH
Executive Director

REC'D MAY 04 2006



May 1, 2006

MANA De Metro Detroit
407 West Grand Blvd.
Detroit, Michigan 48216

Dear Mr. Stamper

I would like to take this opportunity to thank you for allowing MANA de Metro Detroit to be part of the group that meets with you and your staff on a regular basis. The information shared at the meetings on the Ambassador Bridge's upcoming projects gives organizations such as MANA an opportunity to ask questions and provide input.

MANA de Metro Detroit supports your plans to move the truck inspection plaza south of Fort Street and away from the residential area and historic Ste. Annes's Church

MANA de Metro Detroit supports the plans to build a new bridge next to the existing Ambassador Bridge.

I would also like to thank you for investing in Southwest Detroit. Your investment to our community have created more than 500 jobs in the past two years, and your plans for the area south of Fort Street around the Port of Detroit are projected to produce many more local jobs in the future.

I look forward to continue working with you to bring positive change to the residents in Southwest Detroit.

Sincerely Yours

A handwritten signature in cursive script, appearing to read "Belda Garza".

Belda Garza
President MANA de Metro Detroit

DETROIT PUBLIC SCHOOLS

Earhart Middle School
1000 Scotten Street
Detroit, MI 48209
(313) 849-3945

May 1, 2006

Mr. Dan Stamper, President
Detroit International Bridge Company
P. O. Box 32666
Detroit, MI 48232

Dear Dan,

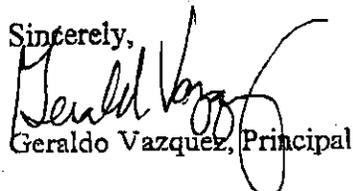
I want you to know that I, and the families at Earhart that I represent, appreciate the opportunity that you provide for us to work closely with you and your staff in planning for the future of the Ambassador Bridge in Southwest Detroit.

We support your plans to move the truck inspection plaza south of Fort Street and away from the residential area and historic Ste. Anne's Church. We have welcomed and appreciated the chance to be at the table to provide input into the way the planned plaza will look. We look forward to working with your consultants on this project in the coming weeks.

We are also supportive of your plans to build a new bridge next to the existing Ambassador Bridge. We all know that the old bridge does not have an unlimited life span and we appreciate your willingness to invest private dollars to keep international traffic moving as well as your commitment to investing in the wellbeing of our community.

Finally, we want thank you for being a generous supporter of education in the community. We want to thank you for your financial commitment in trying to create opportunities and jobs in Detroit, especially in Southwest Detroit. I understand that to date the investments have created more than 500 jobs in the past two years and that your plans for the area south of Fort Street around the Port of Detroit are projected to produce many more local jobs in the future. Nothing is more important to me as the principal of Earhart Middle School than to improve the quality of life for families and young people in this community through education. It sends a powerful message to young people when we can help them see that success in school can translate in to employment opportunities in the future.

Sincerely,



Geraldo Vazquez, Principal

Most Holy Trinity School



1229 LaBrosse
Detroit, MI 48226
313-961-8855
Fax: 313-961-5797

May 2, 2006

Mr. Dan Stamper, President
Detroit International Bridge Company
PO Box 32666
Detroit MI 48232

Dear Mr. Stamper,

I would like to take this opportunity to express our thanks to you and to the Detroit International Bridge Company for all that you have done for the students at Most Holy Trinity School over the past several years. I support your plans to move the truck inspection plaza south of Fort Street and away from the residential area which is also near historic Ste. Anne Church. Since some of our families live in this neighborhood it is important that their concerns are heard and their input listened to. I support the public meetings held to discuss the future of the Ambassador Bridge which I know does not have an unlimited life span. There is no doubt that something needs to be done in order to increase the smooth flow of traffic across the present bridge. I support your efforts to find a solution to this need.

Finally, I would like to thank you for your efforts in creating jobs in Detroit, and especially in Southwest Detroit which is the only section of the city with a population growth. I understand your investments have created more than 500 jobs in the past two years and that your plans for the area south of Fort Street around the Port of Detroit are projected to produce many more local jobs in the future. Jobs are integral to the quality of life in this vital part of the city.

Sincerely,

Kathleen McBride
Principal, Most Holy Trinity School



LA SED

Latin Americans for Social & Economic Development, Inc.

Administrative Building

4138 W. Vernor

Detroit, MI 48209

Tel.: (313) 554-2025 • Fax: (313) 554-2242

*Serving the Southwest Detroit Community
Since 1969*

May 3, 2006

Mr. Dan Stamper, President
Detroit International Bridge Company
PO Box 32666
Detroit, MI 48232

RE: Support of Ambassador Bridge in Southwest Detroit

Dear Mr. Stamper:

Thank you for allowing LA SED, Inc. the opportunity to work closely with you and your staff in planning for the future of the Ambassador Bridge in Southwest Detroit. LA SED is the oldest social service agency in Southwest Detroit. Because of our long-standing reputation of solid service delivery in the community, LA SED is well-poised to provide you with accurate and factual feedback from the community that we serve.

While we know that the plans to move the truck inspection plaza south of Fort Street may displace some families living in the area, we are confident that you will work steadily to identify and provide all stakeholders with solid and mutually beneficial solutions. We have welcomed the chance to provide input in regards to the planned plaza project and look forward to working closely with your consultants in the coming weeks.

In terms of your plans to build a new bridge adjacent to the existing Ambassador Bridge, we understand the ramifications that exist in building a structure that has the potential to dislocate families and business that interfere with the project. However, we are pleased with your efforts to initiate community dialogue and participation in the project. We know that the project is planned and will occur regardless; therefore, we appreciate your generous gestures in providing the community of Southwest Detroit a forum to express their concerns and opinions about the new bridge. We also recognize your willingness to invest private dollars to keep international traffic away from Southwest Detroit.

Finally, and most importantly, we want to thank you for your efforts in creating jobs in Detroit, especially in Southwest Detroit. We understand that your investments have created more than 500 jobs in the past two years and that your plans for the area south of Fort Street around the Port of Detroit are projected to produce many more local jobs in the future. Nothing is more important to those of us who invest our time in trying to improve the quality of life in this area.

If we can be of further assistance, or if you have any questions, please call me at (313) 554-2025 or via e-mail at ecasti10@yahoo.com

Sincerely,



Edith J. Castillo
Executive Director



Member Agency of
United Community Services
of Metropolitan Detroit

LA SED Youth Program - Phone: 313-841-1430

LA SED Senior Citizens Center - Phone: 313-841-8640

7150 West Vernor • Detroit, Michigan 48209

LA SED, Inc. is an equal opportunity employer and program operator and does not discriminate on the grounds of race, religion, color, national origin, sex, age, height, marital status, arrest without conviction, disability, political affiliation or belief.

*Funded in part by the Michigan Department of Career Development and the City of Detroit Employment and Training Department
Auxiliary aids and service: available upon request to individuals with disabilities. TTY Number: 1-800-649-3777*



Detroit Area Agency
on Aging

Last Days Ministries O.P.C
4135 Lapham Street,
Dearborn Michigan 48126
Phone# (313) 582-8916 Fax# (313)279-5751

Mr. Dan Stamper, President
Detroit International Bridge Company
P.O. Box 32666
Detroit, MI 48232

Dear Mr. Stamper,

On behalf of our parishioners of Last Day Ministries and I as Bishop appreciate the opportunity that you have provided for us to work closely with you and your staff in planning for the future of the Southwest community and the Ambassador Bridge. Your contributions and investments have helped this community flourish more and more throughout the years.

As an evangelist church that is very much involved with the community, we support your plans to move forward on your different projects that you have been sharing with the community. We welcome the chance to provide input in the planned plaza, which we will look forward in seeing. We also support the plans of another bridge due to the fact that we all know that the old bridge does not have an unlimited lifespan.

Furthermore, we appreciate everything you have done for the southwest community in general. Your efforts in working to create jobs for the future are overwhelming to the entire community, city and state.

We all know that nothing is more important to all of us who invest our time in trying to improve the quality of life in this area.

Sincerely

Bishop Ralph Coles





Robert A. Ficano
County Executive

Wayne County Building
600 Randolph - Suite 349
Detroit, Michigan 48226
(313) 224-0286
Fax (313) 967-6558

May 9, 2006

Mr. Dan Stamper
President
Detroit International Bridge Co.
P.O. Box 32666
Detroit, MI 48232

RE: Ambassador Bridge Enhancement Project

Dear Mr. Stamper:

This letter is sent to express my support for the Detroit International Bridge Company's proposed Ambassador Bridge Enhancement Project. I have been an observer over the past several years looking at the various options for creating additional international automobile and truck capacity in and around the Detroit-Windsor border.

I have studied the proposal from MDOT for the Gateway project that would involve immediate access from the Ambassador Bridge customs station to the MDOT freeway system. I believe that the Gateway project together with the improvements outlined within the Ambassador Bridge Enhancement Project description, dated March 31, 2006, will greatly benefit Wayne County and the rest of the region. In fact, MDOT's Gateway Project, that is already underway, was designed expressly to accommodate a second bridge span as articulated in this project.

I understand that the replacement bridge will be entirely privately financed by your company at a projected cost between \$400 and \$500 million and will blend in seamlessly with the Gateway Project. Further, the economic impact of this project will be substantial to Wayne County as it is estimated to create one thousand construction jobs, over fifty permanent jobs, and involve union labor.

In addition, understanding that the existing ambassador bridge is quickly approaching eighty years of age coupled with the need for additional traffic capacity, this proposal to take advantage of the existing infrastructure and the planned Gateway improvements, sounds like a win-win scenario for the County. The ability to utilize all of the existing customs plazas and the potential to continue use of the existing Ambassador Bridge for the remainder of its useful life appears to be a sound plan.

As an Administration we still remain committed to the refitting of the Jobs Tunnel and possible new rail tunnel. We do not view the enhancement project as conflicting with any of the tunnel projects.

Sincerely,

Robert A. Ficano
Wayne County Executive



Windsor & District Chamber of Commerce
2575 Ouellette Place, Windsor, Ontario, Canada N8X 1L9
(519) 966-3696 • (519) 966-0603
Website: www.windsorchamber.org Email: info@windsorchamber.org

May 29, 2006

Dan Stamper
President
Detroit International Bridge Company
P.O. Box 32666
Detroit, MI 48232

Dear Mr. Stamper,

On behalf of the Windsor & District Chamber of Commerce I would like to extend our support for the past improvements that have been made at the Ambassador Bridge. We also support your corporation's further investment in this key international crossing and your proposal for a replacement bridge.

The proposed enhancements to current border infrastructure supports security and the flow of people and goods over the busiest border crossing in North America. This protects the current function at the same time as making a positive investment in our local, regional and national economies.

We continue to support the Detroit River International Crossing Process for long-term improvements in conjunction with support for any immediate enhancement to current crossing infrastructure. We look forward to working together as this project moves forward in the environmental assessment process.

Sincerely,

Peter Hrastovec
Chair Elect

John Engler

Executive Director

June 13, 2006

The Honorable Jennifer M. Granholm
Office of the Governor
P.O. Box 30013
Lansing, Michigan 48909

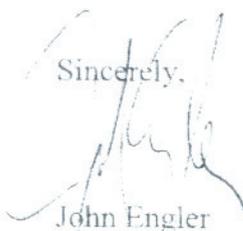
Dear Governor Granholm:

The Detroit-Windsor corridor is one of the nation's busiest international crossings, and current capacity for cars and trucks is clearly inadequate to meet future demand. On February 16, I joined with Perrin Beatty, President of Canadian Manufacturers and Exporters (CME), in writing you to express our support for a new border crossing in the Detroit-Windsor corridor. A similar letter was also sent to Ontario Premier Dalton McGuinty.

The National Association of Manufacturers (NAM) and the CME continue to endorse immediate consideration of a new border crossing to accommodate this increased demand. Some apparently have misinterpreted our earlier statement as opposition to improvements on the existing Ambassador Bridge. This is not the case. The NAM and the CME would support any initiatives that increase capacity and ensure the smooth flow of goods and people across the border. That could mean improving existing border crossings, construction of a new border crossing or a combination of approaches. Additional capacity is urgently needed and we need your support.

The NAM is prepared to work with you and members of the Michigan Congressional delegation to achieve this result.

Sincerely,


John Engler

JE wp

cc: The Honourable Perrin Beatty, P.C.



MICHIGAN TEAMSTERS JOINT COUNCIL 43 DRIVE

DEPARTMENT OF LEGISLATION AND POLITICAL EDUCATION

2741 TRUMBULL AVENUE • DETROIT, MICHIGAN 48216 • (313) 963-0390 • FAX (313) 961-6970

WILLIAM H. BLACK
Executive Director

A CHANGE TO WIN UNION

June 19, 2006

The Honorable Jennifer Granholm
Governor, State of Michigan
P.O. Box 30013
Lansing, MI 48909

Dear Governor Granholm:

On behalf of the men and women of Michigan Teamsters Joint Council No. 43, I am writing to express our support for the twinning of the Ambassador Bridge.

In a time when there is too little public transportation money to meet the demands of Michigan's citizens, the private financing of a second span at the Ambassador Bridge is the best way to move forward with improving the infrastructure of the Michigan-Ontario border crossing.

With the public investment in the Gateway Project, the road system leading up to the existing crossing will allow for efficient movement of people and goods and makes the twinning of the Ambassador Bridge the logical choice.

A second span will provide opportunities for more Teamster jobs and will improve the work conditions for the Teamster drivers who use the border crossing everyday. Additional capacity will ensure that Detroit-Windsor is the border crossing of choice.

Please add the voice of the Michigan Teamsters to the growing group of business, labor, elected officials and community interests supporting a second bridge adjacent to the current Ambassador Bridge.

As always, thank you for your time and attention.

Sincerely,

William H. Black
Legislative & Community Affairs Director
Michigan Teamsters Joint Council No. 43

DETROIT ASSOCIATION of BLACK ORGANIZATIONS, Inc. (DABO)

12048 Grand River • Detroit, Michigan 48204 • Telephone (313) 491-0003 • Fax (313) 491-0616

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President

JAMES E. TRENT
President Emeritus

CHARLES NEAL
1st Vice President

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MARY MORRIS

EUGENE PARKER

THERESA PEETE

GERALD ROWE

REV. HORACE L. SHEFFIELD, III
Executive Director

June 29, 2006

The Honorable Jennifer M. Granholm
State of Michigan, Governor
111 South Capitol Avenue
2ND Floor – Romney Building
Lansing, Michigan 48933

Dear Governor Granholm:

As President of the Ecumenical Council of Baptist of Ministers, I write to express my support for the Ambassador Bridge plans to invest in southwest Detroit and create much needed jobs for or city. The Ambassador Bridge has acquired all the property needed for this project over the last few years with great pain to the community and we do not want that to be repeated in Southwest Detroit again. We believe the replacement bridge proposal as planned will bring no additional disruption to the city.

Currently the City of Detroit is on the rebound, the city has been focused on expanding its population status by bring people back to the city. The Detroit River International Crossing (DRIC) plan could destroy an entire Delray community in the same fashion that MDOT destroyed a thriving African American community in Black Bottom, to build something that is not needed. This study has pitted one community against the other and could deny the City Of Detroit the benefit of these jobs starting in early 2007.

Given the economic status of the State of Michigan, we firmly believe that continuing the DRIC study is a huge waste of hard-earned working class taxpayers' dollars. The proposed Michigan Department of Transportation (MDOT) bridge could cost Michigan tax payers an estimated \$1.3 billion dollars to construct on the U.S. side alone, not including the millions of dollars that have already been wasted on the study. We believe that the taxpayers' dollars are better spent on improving existing state owned streets, employment development programs, health related programs and improving Southwest Detroit area at large.



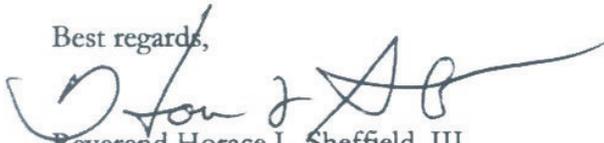
Touch a Life. The United Way.

Our research shows that the Ambassador Bridge is the United States most efficient international border crossing related to commerce. Recently, the federal government earmarked approximately 200 million dollars for the Ambassador Bridge Gateway Project to create direct connections to the local interstates and to accommodate a second span of the Ambassador Bridge. If the Gateway Project already easily accommodates a second span of the Ambassador Bridge, it is at cross-purposes to split an entire community to build a bridge that is out of step with reality.

Moreover, the Ambassador Bridge has been a good corporate citizen in our community. Their civic involvement is well known, from hiring neighborhood children for summer youth employment programs to supporting social service providers and much more. The development efforts of the Ambassador Bridge are truly making our community a better place. Their project to build a second span at the current location is another example of the forward minded bridge management to restore business confidence to our region. You would be well served to inform yourself of the reality of Detroit and how the Ambassador Bridge is investing its corporate resources for public betterment.

Governor Granholm, I am asking that you stand with the Ecumenical Council of Baptist of Minister in supporting the Ambassador Bridge proposal and in opposition to the continuation of the DRIC study. Our state is at an economic crossroad, if the DRIC study continues it is just another example of taxpayer waste and how politicians are out of touch with their constituents.

Best regards,



Reverend Horace L. Sheffield, III

Executive Director, Detroit Association of Black Organizations

Cc: The Honorable Kwame M. Kilpatrick, Mayor, City of Detroit
The Honorable Carolyn Cheeks Kilpatrick, Member of Congress

CHAMBER OF COMMERCE
OF THE
UNITED STATES OF AMERICA

THOMAS J. DONOHUE
PRESIDENT AND
CHIEF EXECUTIVE OFFICER

1615 H STREET, N.W.
WASHINGTON, D.C. 20062-2000

July 27, 2006

Mr. Dan Stamper
President
Detroit International Bridge Company
P.O. Box 32666
Detroit, MI 48232

Dear Dan:

On behalf of the U.S. Chamber of Commerce, which is the world's largest business federation representing more than 3 million businesses of every size sector and region, I am writing to express our strong support for investment in additional infrastructure capacity to meet the growing demands of trade across the U.S.-Canadian border in the Detroit region.

Every day, an estimated \$1.2 billion in trade flows between the United States and Canada. Over 40% this trade travels across land-border crossings in the Detroit-Windsor corridor. Studies anticipate daily crossings of 58,000 expected to increase to 90,000 within the next twenty years. Existing capacity is clearly inadequate to meet future demands.

Unless steps are taken to increase cross border capacity, the result will be increasing congestion, delays, and a loss of jobs. The Chamber firmly supports any initiatives that would increase capacity and ensure the continued flow of trade across our borders.

We look forward to working with you to ensure that this important infrastructure need is met.

Sincerely,





James C. Morton, Jr.
Vice Chairman

NISSAN NORTH AMERICA, INC.

Corporate Office
333 Commerce Street
Nashville, TN 37201-1800
Mailing Address: P.O. Box 685001
Franklin, TN 37068-5001
Telephone: 615.725.5550
Fax: 615.725.2849

August 7, 2006

Mr. Dan Stamper
President
Detroit International Bridge Company
P. O. Box 32666
Detroit, MI 48232

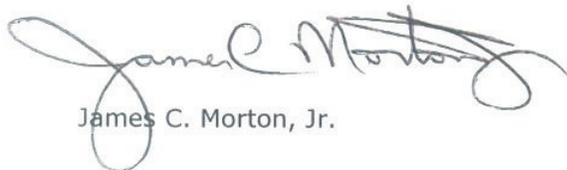
Dear Mr. Stamper:

The Ambassador Bridge, located in the Detroit / Windsor corridor, is integral to our business operations and critical to our future success. Although you are one of the nation's busiest border crossings in North America, in our opinion, you are also one of the most innovative and most efficient crossings. We are writing this letter now to reaffirm our historic support for additional capacity at the Detroit / Windsor corridor including the twinning of your Ambassador Bridge.

An efficient and expanded capacity at the Detroit / Windsor corridor supports our company's business plan for the future and has been expressed on many occasions. We understand that the Ambassador Bridge proposal is moving very quickly and could and should accomplish additional capacity without using public dollars. These measures would all contribute to the smooth flow of legitimate trade between Canada and the United States which is essential to the economic prosperity to both our countries.

We look forward to these tremendous improvements at your facility.

Sincerely,



James C. Morton, Jr.

TOYOTA

James M. Wiseman
Vice President
External Affairs

**Toyota Motor Engineering &
Manufacturing North America, Inc.**
25 Atlantic Avenue
Erlanger, KY 41018
859-746-4035
859-746-4569 Fax
jim.wiseman@tema.toyota.com

August 25, 2006

Mr. Dan Stamper
President
Detroit International Bridge Company
P.O. Box 32666
Detroit, MI 48232

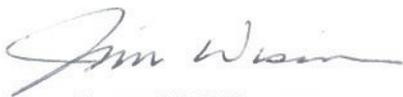
Dear Mr. Stamper:

The Ambassador Bridge is integral to Toyota's operations and critical to our future success. Although you are one of the nation's busiest border crossings in North America, in our opinion, you are also one of the most innovative and efficient crossings. We are writing this letter now to reaffirm our support for additional capacity at the Detroit / Windsor corridor including the twinning of your Ambassador Bridge.

An efficient and expanded capacity at the Detroit / Windsor corridor supports Toyota's business plan for the future and has been expressed on many occasions. We understand that the Ambassador Bridge proposal is moving quickly and could accomplish additional capacity without using public dollars. These measures would all contribute to the smooth flow of legitimate trade between Canada and the U.S. which is essential to the economic prosperity to both our countries. Toyota endorses any opportunity that fosters growth for this region.

We look forward to these tremendous improvements at your facility.

Sincerely,



James M. Wiseman



**MICHIGAN
CHAMBER
OF
COMMERCE**

James Barrett
*President,
Chief Executive
Officer*

September 9, 2006

Mr. Dan Stamper, President
Detroit International Bridge Company
P.O. Box 32666
Detroit, MI 48232

Dear Dan,

This is to express appreciation to your company for its investments and efforts to ensure the security and flow of commerce across the U.S.-Canadian border. The recent infrastructure expansion and improvements to the plaza facilities on the American and Canadian sides of the Ambassador Bridge are an example of your company's ongoing commitment to quality service.

It is vital to Michigan's and our nation's economy that daily crossing capacity in the Detroit – Windsor corridor be adequate to maintain trade flows. The Michigan Chamber strongly supports efforts to increase needed capacity, including private sector initiatives such as proposed by the Detroit International Bridge Company for an additional span at the Ambassador Bridge.

Please advise us on how the Michigan Chamber can assist in your company's plans to enhance land-border crossings.

Sincerely,

REC'D SEP 11 2006

STATE OF MICHIGAN



Executive
Office

Jennifer M. Granholm
Governor

CERTIFICATE OF TRIBUTE

On behalf of the citizens of Michigan, Governor Jennifer M. Granholm and Lieutenant
Governor John D. Cherry, Jr.
hereby honor the

Ambassador Bridge

Upon its 75th Anniversary

Whereas, The Ambassador Bridge opened for business in 1929 and at 2 miles long was the longest international suspension bridge in the world; and,

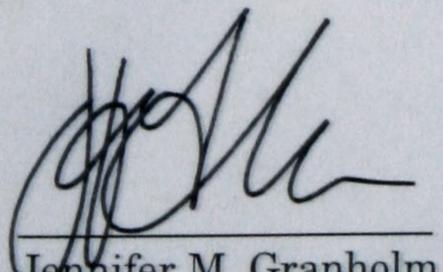
Whereas, As the busiest commercial border crossing in North America, the Ambassador Bridge not only joins Windsor and Detroit, but more importantly joins the economies of Canada and the United States with 3.3 million truck crossings, worth up to \$110 billion dollars annually; and,

Whereas, The bridge facilitates travelers looking for an international vacation experience and commuters on their way to work or school; and,

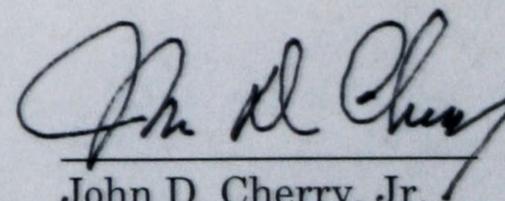
Whereas, The bridge also serves as an important community relations sponsor with support going to various groups including: Latino Family Services, The Roberto Clemente Recreation Center, The Gabriel Richard Historical Society, and several elementary schools in Southwest Detroit; and,

Whereas, Recently the Ambassador Bridge has announced plans to double the current bridge facilities, adding four new lanes over the Detroit River in order to meet future travel demand growth; and now therefore be it,

Resolved, That I, Jennifer M. Granholm, Governor of the State of Michigan, and I, John D. Cherry, Jr., Lieutenant Governor of the State of Michigan, do hereby offer this Certificate of Tribute in honor of the 75th Anniversary of the Ambassador Bridge and we encourage all citizens to recognize the importance the Ambassador Bridge plays in Michigan and in Canada.


Jennifer M. Granholm
Governor




John D. Cherry, Jr.
Lieutenant Governor

STEPTOE & JOHNSON^{LLP}

ATTORNEYS AT LAW

David H. Coburn
202.429.8063
dcoburn@steptoe.com

1330 Connecticut Avenue, NW
Washington, DC 20036-1795
Tel 202.429.3000
Fax 202.429.3902
steptoe.com

November 19, 2007

Robert W. Bloom, Jr.
Chief
Bridge Branch
Ninth Coast Guard District
1240 E. Ninth Street, Room 2019
Cleveland, OH 44199-2060

Re: Ambassador Bridge Enhancement Project – Detroit, MI

Dear Mr. Bloom:

I am writing to bring your attention to some recent developments of interest in connection with the above project.

First, on November 1, 2007, Michigan Governor Jennifer M. Granholm wrote the attached letter of support for the Ambassador Bridge project to U.S. Secretary of Transportation Mary Peters. The Governor's letter asks the Secretary to "give every consideration to advancing federal permit applications for the Ambassador Bridge enhancement project." The letter also makes note of the Ambassador Bridge's important role in Michigan's economy.

Second, on October 31, 2007, the Michigan Senate adopted the attached Resolution No. 123. This Resolution supports the Ambassador Bridge Enhancement Project and urges the U.S. and Canadian governments to expedite the permits for that project "so that the second span can become operational in a timely fashion".

Taken together, these two actions by the executive and legislative branches of the Government of Michigan reflect substantial support for the Ambassador Bridge Enhancement project. Clearly, both the Governor and the Michigan Senate recognize the importance to Michigan of this project.

We also wish to bring your attention, as a matter of information, to the fact that the Michigan legislature has passed, and the Governor has signed into law, Public Act 129. Section 384 of that Act, which is attached, concerns the role of Michigan in the Detroit River

Mr. Robert W. Bloom, Jr.
November 19, 2007
Page 2

International Crossing (“DRIC”) study. As relevant, this measure allows for the completion of the DRIC Study, but makes clear that the completion of that study does not commit the State of Michigan to any future course of action. In that regard, the measure prohibits the expenditure of public funds appropriated in the measure by the Michigan legislature for use in preparing any applications for federal permits, design engineering work, right-of-way acquisition, construction, routine property acquisition, or condemnation activities related to the DRIC. Future funding, if any, by Michigan to implement any recommendation forthcoming from the DRIC Study will require further Michigan legislative action.

Thank you for your continued attention to this matter.

Respectfully,



David H. Coburn
Attorney for Detroit International
Bridge Company

cc: Hala Elgaaly, USCG
Shelly Sugarman, USCG
Scot Striffler, USCG
Allen Garneau, USCG
Kurt Carlson, USCG
Brian D. Conway, SHPO



STATE OF MICHIGAN
OFFICE OF THE GOVERNOR
LANSING

JENNIFER M. GRANHOLM
GOVERNOR

JOHN D. CHERRY, JR.
LT. GOVERNOR

November 1, 2007

The Honorable Mary Peters
Secretary, U.S. Department of Transportation
1200 New Jersey Ave, SE
Washington, D.C. 20590

Dear Secretary Peters:

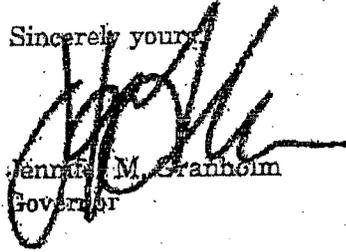
I am writing to request that the U.S. Department of Transportation give every consideration to advancing federal permit applications for the Ambassador Bridge enhancement project.

Clearly, the Ambassador Bridge's proposal to build a new span from its Detroit plaza to its Windsor plaza is a possible option to help advance international mobility in the Southeast Michigan region. It has been my administration's consistent position that the Ambassador Bridge Company's private efforts to twin its current structure can be achieved more easily on the American side, and I am strongly reiterating that position today.

Under the structure of our joint partnership with Canada and Ontario, the Detroit River International Crossing (DRIC) study concluded in 2005 that the Ambassador Bridge option would not meet the partnership's objectives, based on criteria examined in early phases of the study. Nevertheless, the proprietors of the Ambassador Bridge own and operate an important facility in the network of border crossings that play a vital role in Michigan's economy, and we are committed to making sure that our international border crossings have adequate capacity now and in the future.

I value the role of USDOT in helping advance critically needed crossing capacity between the U.S. and our largest trade partner to ensure future prosperity in this critical binational corridor, and count on your assistance as the Partnership moves forward to advance our goals.

Sincerely yours,



Jennifer M. Granholm
Governor

Passed 18-15
in Senate on
10/31/07

SR-123, As Adopted by Senate, October 31, 2007

Senators Cropsey, Bishop and Hardiman offered the following resolution:

Senate Resolution No. 123.

A resolution to support the plan of the Detroit International Bridge Company to establish an enhancement span to the Ambassador Bridge and to urge the Michigan Strategic Fund and U.S. and Canadian authorities to take certain actions regarding this project.

Whereas, The Ambassador Bridge between Detroit and Windsor exemplifies efficiency and solid security practices that a private and public partnership can provide to the citizens of Michigan, the United States, and Canada and has been recognized by the United States Federal Highway Administration as the most efficient international crossing; and

Whereas, The Detroit International Bridge Company (DIBC) crossing plan to develop an enhancement span of the Ambassador Bridge would provide for an additional crossing between the cities of Detroit and Windsor to meet the traffic needs of the region for years to come; and

Whereas, The DIBC has stated it will work with the state of Michigan to leverage the private investment used in the creation of an enhancement span to help garner \$2 billion in match funding to be used to improve Michigan's roads and bridges by qualifying DIBC expenditures as toll credits under federal law; and

Whereas, The Detroit River International Crossing (DRIC) study, being carried out by the Michigan Department of Transportation, the U.S. Federal Highway Administration, Transport Canada, and the Ontario Ministry of Transportation, calls upon the need for an additional span and continues to study alternate sites for a new bridge, while private investors are willing to construct and operate a second crossing to be financed without expense to the taxpayer; and

Whereas, The state of Michigan has made a significant investment to improve the traffic flow to the current Ambassador Bridge through initiatives such as the Gateway Project to address traffic flow from the freeway and interstates to the Ambassador Bridge, as well as improving the plaza to accommodate international commerce; now, therefore, be it

Resolved by the Senate, That we support the plan of the Detroit International Bridge Company to establish an enhancement span to the Ambassador Bridge; and be it further

Resolved, That we urge the Michigan Strategic Fund to immediately approve an Inducement Resolution for Private Activity Bonds for the DIBC enhancement span and Gateway connections to the Ambassador Bridge; and be it further

Resolved, That we urge both the United States and Canadian governments to expedite the permits to complete the DIBC enhancement span to allow for the second crossing to become operational in a timely fashion; and be it further

Resolved, That we urge that the DRIC study recognize and support the DIBC's plan to develop an enhancement span; and be it further

Resolved, That we recommend that the Canadian government finish the improvements to alleviate traffic flow concerns in Windsor from Canadian Highway 401 to the Ambassador Bridge; and be it further

Resolved, That copies of this resolution be transmitted to the President of the United States, the President of the United States Senate, the Speaker of the United States House of Representatives, the members of the Michigan congressional delegation, the Prime Minister of Canada, the Ontario Parliamentary delegation, the mayor of Detroit, and the mayor of Windsor.